

Shell Scenarios

The Energy Security Scenarios

Japan Sep-2024

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shell.com/scenarios

Warning: Uncertainties ahead

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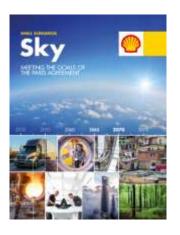
This presentation contains forward-looking statements (within the meaning of the U.S. Private Securities Litigation Reform Act of 1995) concerning the financial condition, results of operations and businesses of Shell. All statements other than statements of historical fact are, or may be deemed to be, forward-looking statements. Forward-looking statements are statements of future expectations that are based on management's current expectations and assumptions and involve known and unknown risks and uncertainties that could cause actual results, performance or events to differ materially from those expressed or implied in these statements.

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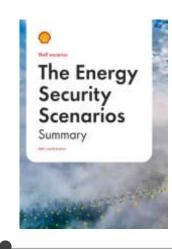
There are a number of factors that could affect the future operations of Shell and could cause those results to differ materially from those expressed in the forward-looking statements included in this presentation, including (without limitation): (a) price fluctuations in crude oil and natural gas; (b) changes in demand for Shell's products; (c) currency fluctuations; (d) drilling and production results; (e) reserves estimates; (f) loss of market share and industry competition; (g) environmental and physical risks; (h) risks associated with the identification of suitable potential acquisition properties and targets, and successful negotiation and completion of such transactions; (i) the risk of doing business in developing countries and countries subject to international sanctions; (j) legislative, judicial, fiscal and regulatory developments including regulatory measures addressing climate change; (k) economic and financial market conditions in various countries and regions; (l) political risks, including the risks of expropriation and renegotiation of the terms of contracts with governmental entities, delays or advancements in the approval of projects and delays in the reimbursement for shared costs; (m) risks associated with the impact of pandemics, such as the COVID-19 (coronavirus) outbreak; and (n) changes in trading conditions.

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Our scenarios are driven by climate, security and technology







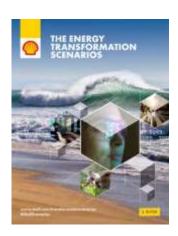
2015 Paris Agreement

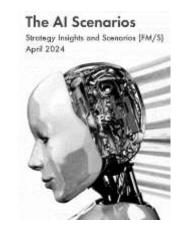
2018-19 Digitalisation excitement 2020 Pandemic 2021 IEA NZE scenario

2022 Russian Invasion

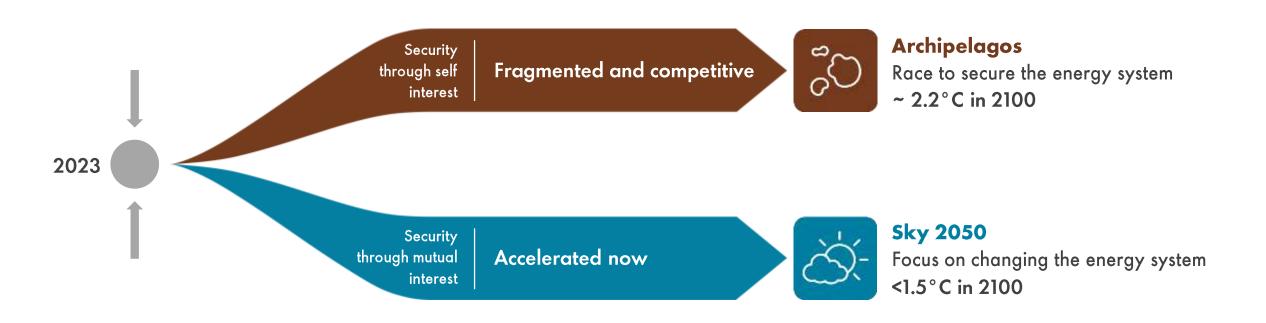
2024 Al excitement







The Energy Security Scenarios: Sky 2050 and Archipelagos



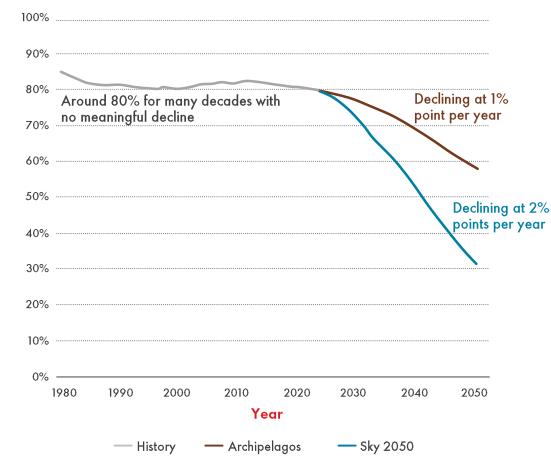
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In both scenarios fossil fuels start to lose market share



Oil, coal and gas as a fraction of total primary energy

Fraction of primary energy (%)

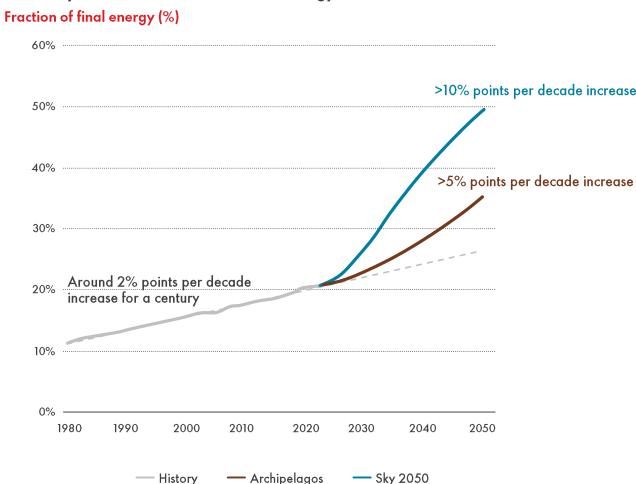


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In the long-term electrification accelerates



Electricity as a fraction of total final energy

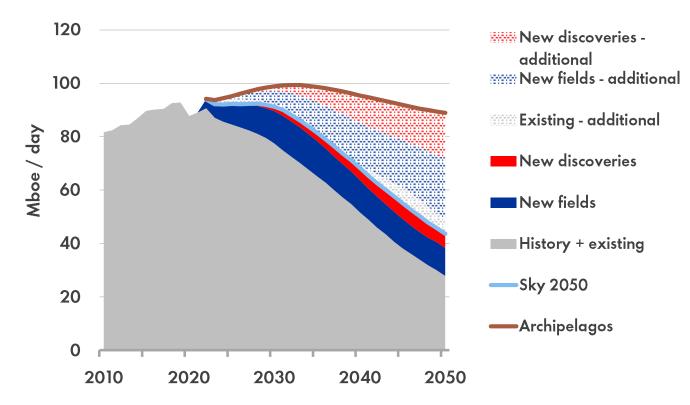


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Continue oil & gas investment is required



Oil production by origin

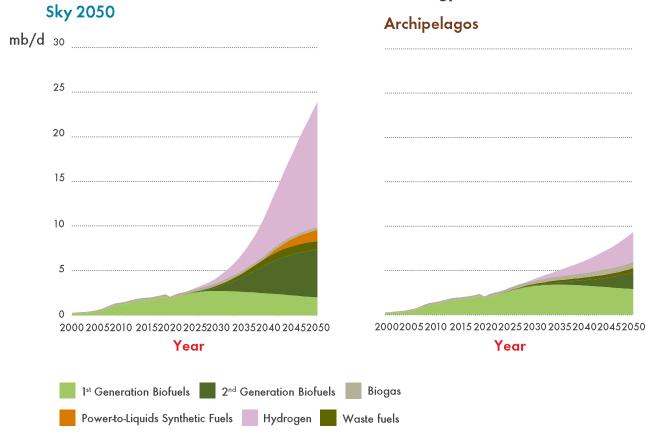


Low carbon molecular fuels will need to grow

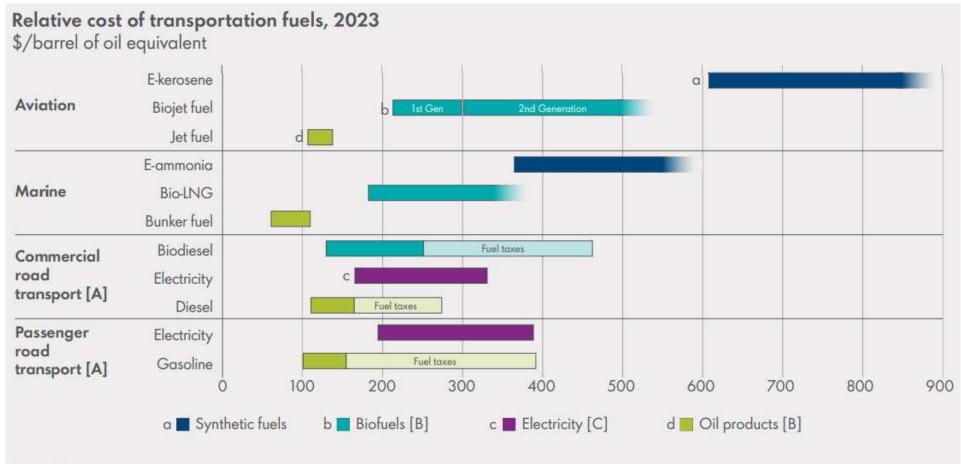
Shell Holland Hydrogen 1 (under construction)



Low carbon fuels in final energy



The relative cost of transport fuels in 2023



[[]A] North-west European retail prices.

Source: Shell Scenario team interpretation of 2023 market data when Brent crude oil prices averaged \$83/barrel.

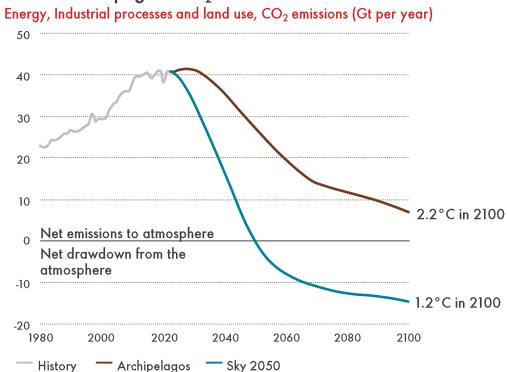
[[]B] Beyond production costs, taxes significantly increase the price customers pay for biodiesel, diesel and gasoline.

[[]C] Electricity costs (0.2-0.6 \$kWh) adjusted for 2.4 times higher efficiency of electric compared with internal combustion engine vehicles. Range shown is home/depot charging to highway fast charging.

Carbon capture and storage and removals will also be needed







Four energy transition archetypes are emerging, each with a differing pace



