

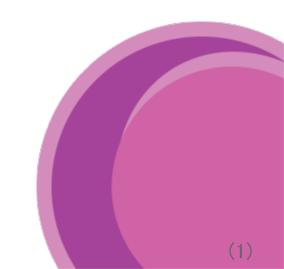
Peach Aviation Limited Business Summary

Junya Okamura

CFO & Legal Director

Peach Aviation Limited

8th January 2013



Competition Environment in North-East Asia

Competition already exist in the Japanese market between foreign LCC.

Gold Coast

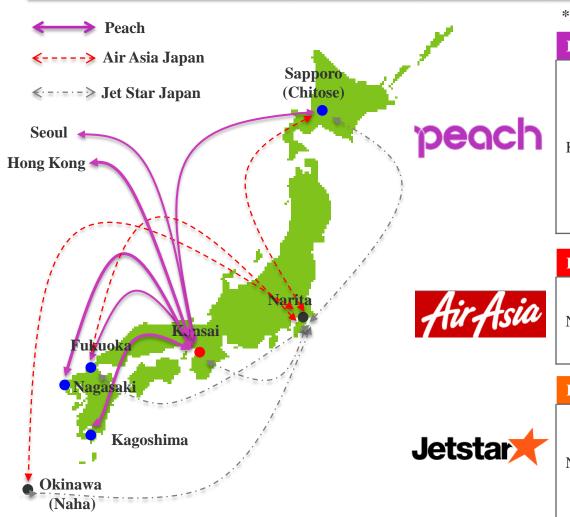


Foreign Carrier	Country	Destination in Japan
1. Jeju Air		Kansai, Chubu, Fukuoka, Kitakyushu
2. Air Busan	Korea	Narita, Kansai, Fukuoka
3. Jin Air	Korea	Chitose
4. Easter Jet		Narita, Chitose
5. Spring Airlines	China	Ibaraki, Takamatsu, Saga
6. Cebu Pacific	Philippines	Kansai
7. AirAsia X	Malaysia	Haneda, Kansai
8. Jetstar Asia	Singapore	Kansai
9. Jetstar Airways	Australia	Narita, Kansai

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Competition Environment in North-East Asia

- > Year 2012 was the "Frist Year for True LCC Establishment" in Japan
- ➤ As the first mover in Japan, Peach try to take every advantage to be successful.



*Flight schedule as of August 17, 2012.

From/To	To/From	Frequency	
	Sapporo (Chitose)	4 round trip/daily	
	Fukuoka	3 round trip/daily	
Kansai	Nagasaki	2 round trip/daily	
	Kagoshima	2 round trip/daily	
	Seoul (Incheon)	3 round trip/daily	
	Hong Kong	1 round trip/daily	

From/To	To/From	Frequency	
	Sapporo (Chitose)	3 round trip/daily	
Narita	Fukuoka	2 round trip/daily	
	Okinawa (Naha)	1 round trip/daily	

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	Narita	Fukuoka	2 round trip/daily	
		Okinawa (Naha)	2 round trip/daily	
		Kansai	1 round trip/daily	

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→ Milestone of Peach Aviation Limited



- > 13 months from establishment to inaugural flight.
- Challenge of starting our operation with 2 destinations. (7 round trips/day)
- Rapid expansion in short period. (6 destinations/15 round trips/day in 4 months)

Month/Date/Year	Content
January 16, 2008	Established Corporate Affairs-Asia in ANA
December 1, 2010	Established LCC Joint Venture Project Team in ANA
February 10, 2011	Established A&F Aviation Co., Ltd.
May 24, 2011	Registered new company name "Peach Aviation Ltd." and Head Office Address.
July 7, 2011	Received Air Operator Certificate (AOC).
March 1, 2012	Launched Osaka (Kansai) - Fukuoka service. <4 round trips/day> Launched Osaka (Kansai) - Sapporo (Chitose) service. <3 round trips/day>
March 25, 2012	Launched Osaka (Kansai) - Nagasaki service. <2 round trips/day>
April 1, 2012	Launched Osaka (Kansai) - Kagoshima service. <2 round trips/day>
May 8, 2012	Launched Osaka (Kansai) - Seoul (Incheon) service. <1 round trips/day>
June 23, 2012	Increased operation frequency of Seoul (Incheon) service. <3 round trips/day>
July 1, 2012	Launched Osaka (Kansai) - Hong Kong service. <1 round trips/day>
October 16, 2012	Planned to launch Osaka (Kansai) - Taipei (Taoyuan) service. <1 round trips/day> *Planned to increase operation frequency to 2 round trips/day from December, 2012.
October 18, 2012	Planned to launch Osaka (Kansai) - Okinawa (Naha) service. <2 round trips/day>

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→ Shareholders



Shareholders	Invest	ment Ratio	Capital
All Nippon Airways Co., Ltd An airline engaged in scheduled/nonscheduled air transportation service, purchasing/selling/leasing/maintenance of aircrafts and aircraft parts, and passenger/ ground handling service.	38.67%	Domestic	
Innovation Network Corporation of Japan A unique public-private partnership aimed at promoting innovation and enhancing the value of businesses in Japan.	28.00%	66.67%	15 Billion JPY
First Eastern A private equity and venture capital firm specializing in investing in manufacturing, construction, financial and real estate industries in expansion stage.	33.33%	International 33.33%	

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1. The first full LCC in Japan

- Introduce new airline business model based on classic LCC business model.
- ➤ Aimed at further expansion of "Total Air Travel Demand" by stimulating new/potential demand by providing overwhelming "Low Price".
- ➤ Achieve "Safe" and "Low Cost" operation by adopting advanced technologies.

2. The first airline to have base in Kansai region

➤ Dedicated to boost Kansai regional economy by attracting visitors from all over Japan and overseas.

3. Focus on own (Peach style) Business Model

- ➤ Create innovative corporate culture by recruiting resources from different backgrounds. (Different business fields / nationalities)
- ➤ Independent management from main shareholder ANA (= full service carrier)

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- ➤ Based in Kansai International Airport, located 38 km southeast of center of Osaka.
- Two runways (4,000m/3,500m), 24-hour airport, with 13,500,000 domestic international passengers in 2010.





→ Uniqueness of Kansai Region



Kansai is very unique and very different from Tokyo.

Location

1 hour closer to Asia compared with Tokyo.

Kansai Region

Osaka/Kyoto/Nara Hyogo/Wakayama /Shiga prefecture

Market/People

- Second largest economic market in Japan with 20 million people.
- GDP in Kansai is approx. 80 trillion JPY, which is close to Korea.
- Different culture (People are very friendly).

Gourmet

Enjoy "Cheap/Delicious/Big" typical Osaka food to very fancy cuisine.

Kushikatsu (1USD)



Okonomiyaki (5 USD)







Tourist Attractions

Experience "Historical" and "Modern" Japan in different sites situated very closely.

Universal Studio

City of Kobe

Himeji Castle

Five-story Pagoda

Kinkakuji







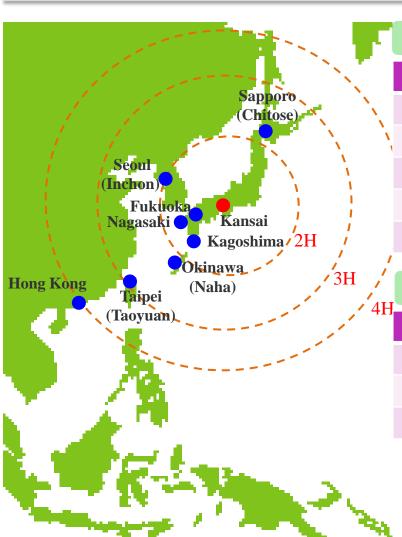








> Destinations within 4-hour radius from Kansai, considering customer comfort.



Domestic

Route	Inaugural Flight	No. of Flight
Kansai - Fukuoka	Mar. 1, 2012	3 RT /day
Kansai - Sapporo (Chitose)	Mar. 1, 2012	5 RT /day
Kansai - Nagasaki	Mar. 25, 2012	2 RT /day
Kansai - Kagoshima	Apr. 1, 2012	3 RT /day
Kansai – Okinawa (Naha)	Oct 18, 2012	2 RT /day

International

Route	Inaugural Flight	No. of Flight
Kansai - Seoul (Incheon)	May 8, 2012	3 RT /day
Kansai - Hong Kong	Jul. 1, 2012	1 RT /day
Kansai - Taipei (Taoyuan)	Oct. 16, 2012	2 RT /day

New destinations as well as increase in operation frequencies are under consideration.

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→ Corporate Vision and Value



- > Peach cannot compete and succeed only with "Low Price" because of the existence of many legacy carriers (high quality) and LCC.
- > Considering "Safe Flight" and "Low Price" are the fundamentals of an airline and LCC, Peach distinguish itself by adding "Japanese Standard of Service" as its value.

Our Value 1

"Safe Flight"

- -Establish company culture that is committed to safe operation
- -Establish structure/mechanism that will guarantee operation safety

Our Value 2

"Low Price"

- -Introducing paid service
- -Simplifying sales channel
- -Introducing simple turnaround operation
- -Manualize handling procedure
- -Increasing operation frequency

Our Vision

"Become a Bridge between Japan and Asia as Japanese Brand LCC"

Our Value 3

"Japanese Standard Quality of Service"

-Establish LCC Service that will be accepted in Japanese market by using ANA knowhow





1. Developing Safety Promotion Structure

Established "Safety Promotion Structure" right after receiving Air Operator Certificate (AOC) on July 7, 2011. First "Safety Education" conducted on July 11, 2011*

2. Implementing Brand-New Aircraft

- ➤ A320 family aircraft is the best seller with comfort, economic efficiency, and reliability.
- ➤ Over 8,000 A320 family were ordered worldwide and operated by both legacy and LCC.
- Lease A320 "brand-new" aircraft and renew contract every certain years to maintain "Aircraft Average Age" low.

3. Receiving ANA's Support for Safe Operation

➤ Supported by ANA's technical skills, experience and know-how that ANA has accumulated for decades, while maintaining managerial independence.

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- Peach try our best to save cost in many ways while maintaining high level of safety.
- ➤ Peach provide 2 different fare types called "Happy Peach" and "Happy Peach Plus".

Our basic fare for the best value

Happy Peach



What do you get?

- 10kg Carry-on Baggage
- · Optional services such as heavy baggage and seat selection available for a fee

Recommended for

- Budget travelers who want to keep their air fares as low as possible
- ✓ Those who can not change travel dates
- ✓ Those who want to customize optional services by themselves

The bundle, flexible fare **Happy Peach Plus**



What do you get?

- 10kg Carry-on Baggage
- One Free Checked Bag!*1
- FREE Seat Selection*2
- Unlimited Changes via our website*3

Recommended for

- ✓ Those who want to enjoy flexible travel with no time restrictions
- Family and groups traveling with checked baggages and need seat selection to sit together
- Business travelers with highly changeable schedule
- *1 Excess baggage fee for sports equipment and heavy baggage apply
- *2 Only standard seat
- *3 Extra charge for making change via Contact Center or at Airport Counter



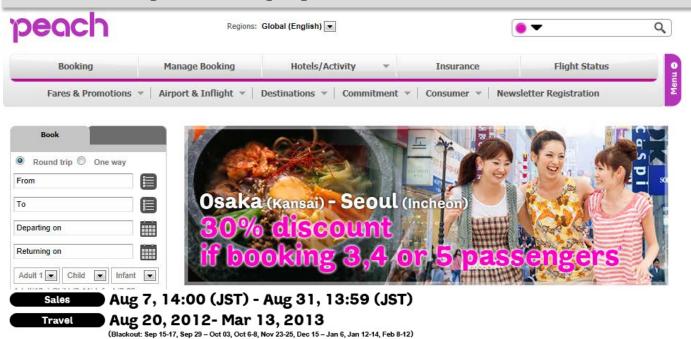


	Happy Peach	Happy Peach Plus	
Baggage			
Carry-on Baggage	Free	Free	
Checked-in Baggage	Charged	One Free Checked Bag*1	
Seat Selection			
Standard Seat	Charged	Free	
Stretch Seat	Charged	Charged	
Change, Cancel and Re	fund		
Time/Date Change	Charged	Free*2	
Cancel	Charged 1 00% of total payment	Charged the value of the fare minus the cancellation fee will be refunded as Peach Points*3	
Refundable	×	×	
Sales Period			
Ticket sold by*4	9:00 AM (JST) at least 2 days before boarding date	1 hour before departure	





> Peach also provide unique promotional fares to create new demand.



[Example] If the fare is 5,280JPY/one-way for Osaka (Kansai) to Seoul (Incheon). (The lowest fare from July)

Traveler	Regular fare (total)	Happy party fare (total)
Traveler	5,280 JPY	5,280 JPY
2 Traveler	10,560 _{JPY}	10,560 _{JPY}
3 Traveler	15,840 _{JPY} 30°	%off 1 1, 100 JPY 4,740 JPY
4 Traveler	21,120 _{JPY} 30°	%off 14,800 JPY 6,320 JPY
5 Traveler	25,400 _{JPY} 30°	%off 18,500 JPY 7,900 JPY







Fall & Winter Peachy Sale

Osaka(Kansai)=Seoul(Incheon)

4,480JPY

Osaka(Kansai)=Hong Kong

7,480 JPY

Osaka(Kansai)=Taipei(Taoyuan) Flights start from Oct 16

6,480 JPY

No Fuel Surcharge

Sales: Aug 24,14:00-Sep 4,13:59 Travel: Sep 10-Dec 20, Jan 7-Jan 31, 2013

Click here

One day trip Osaka=Nagasaki (plus limited Fukuoka flights

One day trip

Why don't you take a day trip to Osaka=Nagasaki? (plus limited Fukuoka flights) New promotion has been started!



Book International flights up to March 30, 2013

Osaka(Kansai)=Seoul(Inchoen) Happy Peach

5,280JPY~

Osaka(Kansai)=Hong Kong Happy Peach

8,880JPY~



7,080JPY~





Peach defines "Japan Quality" as:

1. Japan's leading sense of beauty "Cute & Cool"

Expressed it through aircraft design/CA Uniform design.

2. Reliability as Japanese Airline

Expressed it through our continuous effort for "Safety".

3. Japanese Hospitality

Expressed it through our service provided on ground and in a cabin.

4. Bright and Clean

Expressed it through our ground/cabin staff by keeping places clean.

5. Kansai's Sense of Humor

Expressed it through our commercial and cabin announcement.

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- ➤ Aircrafts are all "Brand New" and "Leased" A320-200 with 180 seats.
- \triangleright We will have 10 aircrafts by the end of 2^{nd} quarter of 2013.
- > Further fleet expansion is under consideration.

Aircraft

Type of Aircraft	Number of Seats	Number of Aircraft
A320-200	180 Seats	10 Aircrafts

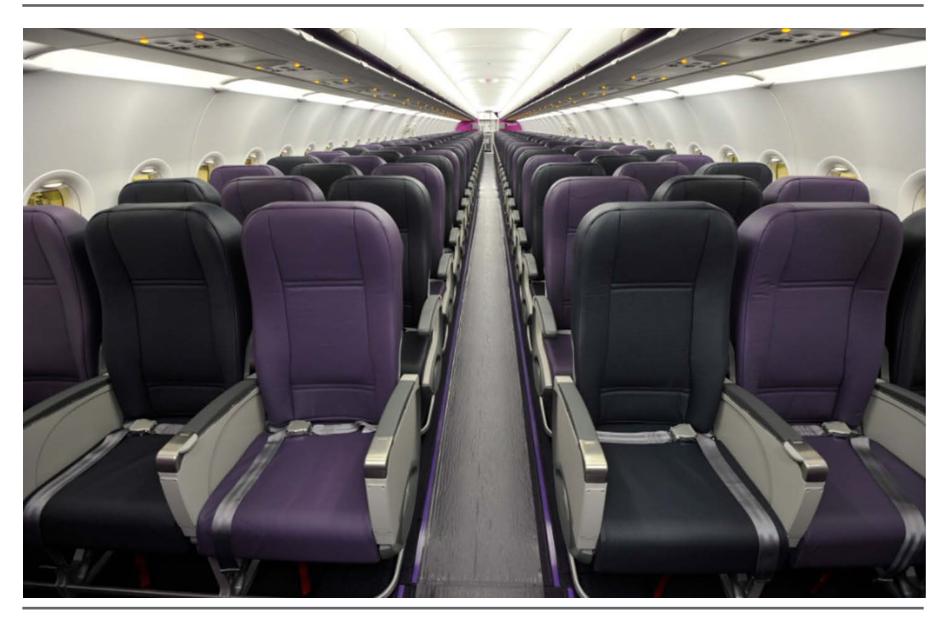


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→ Cabin Interior







→ Cabin Attendant Uniform



- ➤ Uniform reflects Japan's leading sense of beauty "Cute & Cool".
- > Receiving high compliment from media as well as passengers.





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→ LCC Terminal in Kansai Int'l Airport



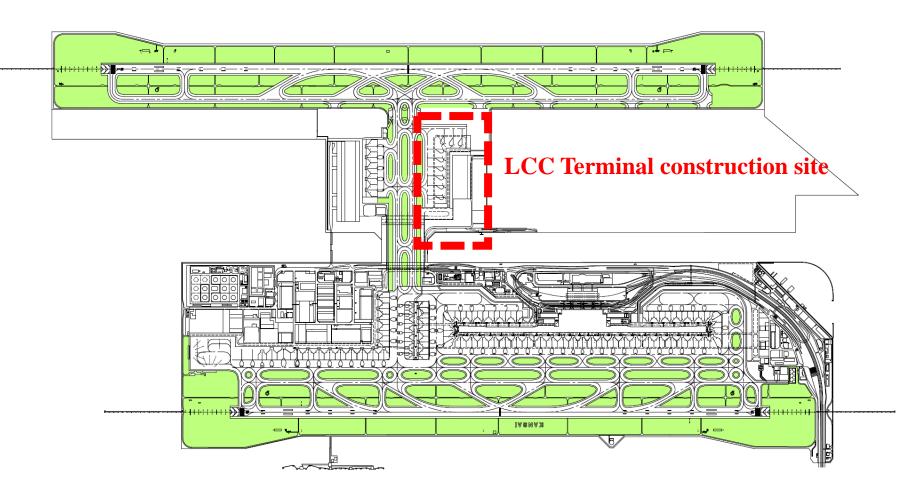
➤ Peach started both domestic and international services from new Terminal 2.







- ➤ LCC Terminal (Terminal 2) is located between the 2 islands.
- ➤ Opened on October 28, 2012.



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→ New Facility in Kansai Int'l Airport



International Departure Waiting Area

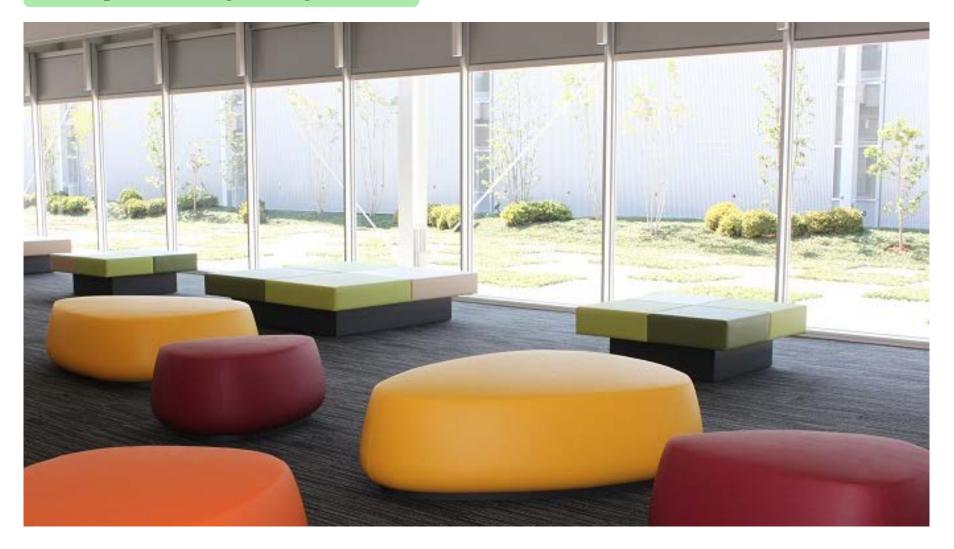




→ New Facility in Kansai Int'l Airport



Departure Swing Waiting Area

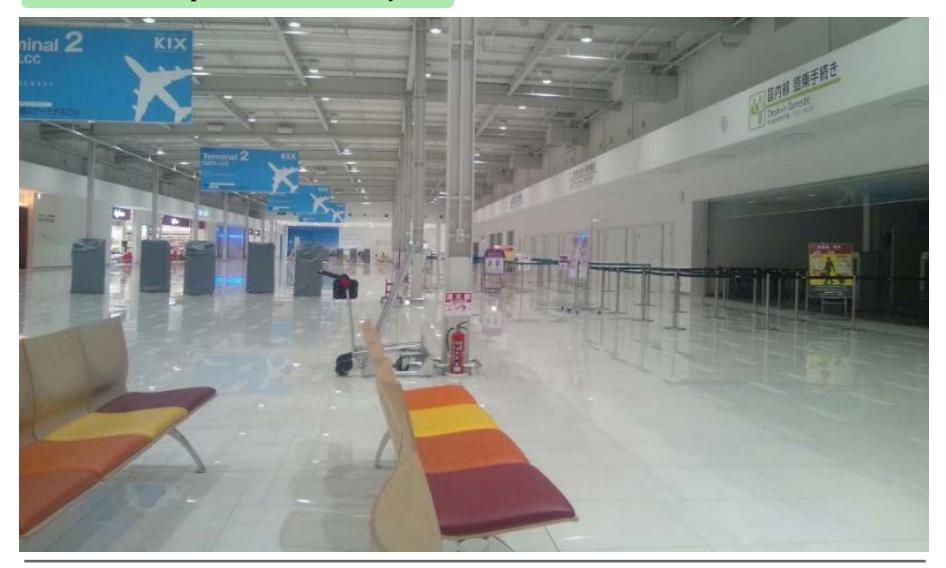




→ New Facility in Kansai Int'l Airport



Domestic Departure/Arrival Lobby





Thank you for your attention

